

YEAR	Actual 2019	Actual 2020	Actual 2021	Budget 2022
currency	Euro	Euro	Euro	Euro
Exchange rate	1,14	1,15	1,11	1,18
<b>MEMBERSHIP FEES</b>	<b>66.627</b>	<b>66.316</b>	<b>66.322</b>	<b>66.232</b>
SPIN	3.397	2.812	0	0
ESID	14.346	1.913	715	5.000
<b>LEVIES</b>				
senior champs	7.125	0	0	7.320
junior champs	2.015	0	0	2.070
Junior Circuit	14.001	3.475	0	8.010
Junior Rankings	25.745	7.221	0	9.915
Masters Circuit	6.344	852	0	5.389
Masters Ranking	9.920	1.365	0	6.360
<b>TOTAL LEVIES</b>	<b>65.150</b>	<b>12.913</b>	<b>0</b>	<b>39.064</b>
<b>ENTRY FEES</b>				
senior champs	29.960	0	0	29.960
junior champs	11.468	0	0	10.950
<b>TOTAL FEES</b>	<b>41.428</b>	<b>0</b>	<b>0</b>	<b>40.910</b>
<b>BANK INTEREST</b>	<b>29</b>	<b>32</b>	<b>21</b>	<b>20</b>
<b>MISCELLANEOUS/SALES</b>	<b>1.137</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FURLOUGH GRANT</b>		<b>14.058</b>	<b>964</b>	
<b>COACHING</b>	<b>950</b>	<b>3.200</b>	<b>8.437</b>	<b>5.000</b>
<b>REFEREES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL INCOME</b>	<b>193.064</b>	<b>101.244</b>	<b>76.459</b>	<b>156.226</b>
<b>SALARIES/NI/PENSION</b>	<b>47.287</b>	<b>48.510</b>	<b>40.058</b>	<b>58.410</b>
<b>OVERHEADS</b>	<b>4.412</b>	<b>1.495</b>	<b>3.348</b>	<b>4.484</b>
<b>OFFICE RENTAL &amp; SERVICE CHARGES</b>	<b>6.608</b>	<b>2.875</b>	<b>1.507</b>	<b>708</b>
<b>TOTAL OFFICE OVERHEAD</b>	<b>58.307</b>	<b>52.880</b>	<b>44.913</b>	<b>63.602</b>
<b>OFFICERS TRAVEL/EXPENSES</b>	<b>18.640</b>	<b>7.109</b>	<b>290</b>	<b>10.000</b>
<b>COMMITTEES</b>				
championships	30.043	6.570	0	30.000
masters	1.347	2.130	2.300	8.000
juniors	4.206	1.061	-242	4.000
referees	7.299	491	0	5.000
coaching	75	1.648	8.230	5.000
marketing	2.469	0	0	13.000
<b>TOTAL COMMITTEES</b>	<b>45.439</b>	<b>11.900</b>	<b>10.288</b>	<b>65.000</b>
<b>IT OFFICE</b>	<b>1.299</b>	<b>3.020</b>	<b>2.571</b>	<b>3.720</b>
<b>TOURNAMENT SOFTWARE</b>	<b>6.600</b>	<b>5.478</b>	<b>4.858</b>	<b>3.030</b>
<b>IT JUNIOR CIRCUIT</b>	<b>3.312</b>	<b>2.498</b>	<b>1.391</b>	<b>3.850</b>
<b>IT MASTERS CIRCUIT</b>	<b>2.012</b>	<b>1.599</b>	<b>1.391</b>	<b>3.350</b>
<b>PLAQUES &amp; MEDALS</b>	<b>4.701</b>	<b>0</b>	<b>0</b>	<b>1.843</b>
<b>BANK CHARGES</b>	<b>1.867</b>	<b>631</b>	<b>696</b>	<b>1.416</b>
<b>EXCHANGE COSTS/LOSS or (PROFIT)</b>	<b>814</b>	<b>-25.581</b>	<b>23.252</b>	<b>0</b>
<b>OTHER EXPENSES</b>	<b>47.820</b>	<b>34.500</b>	<b>111</b>	<b>0</b>
<b>CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURE</b>	<b>190.811</b>	<b>94.034</b>	<b>89.761</b>	<b>155.811</b>
<b>TOTAL SURPLUS/DEFICIT</b>	<b>2253</b>	<b>7210</b>	<b>-13302</b>	<b>415</b>